





INSTITUTE FOR nonprofit – — practice

# Progress Powered by People<sup>™</sup>

2023 Annual Report

"I am so energized and empowered by the work my cohort mates are doing and it warms me to see the positive light they bring to our community. INP gave me a group of people I want to support, cheer for, and continue to lean on in challenging moments." Jackie Ose, Partnership for Education Advancement, Community Fellows Program, New England

"Being a new Executive Director, there is so much pressure and expectation to know so much, not to mention the responsibility to provide meaningful leadership to an entire organization. This can be a scary space to navigate alone, but with INP, I quickly learned that I was not alone. I apply the coursework almost daily at work and feel more prepared to tackle big and small management decisions. I know I am a better-equipped and more intentional leader because I participated in the Core Certificate Program."

Zaida Ismatul Oliva, Chica Project, Core Certificate Program, Boston

"The RISE Program gave me countless opportunities to refine my professional and leadership skills and taught me so much about nonprofit governance, finance, and organizational culture. Upon completing the RISE Program, my growth was recognized with a promotion to Senior Manager of Development, which I attribute in large part to the **support**, **camaraderie**, **mentorship**, **and skills I gained from INP**. Many thanks to the donors who invest in young leaders like me – your support reaches me, my family, and the communities I work hard to serve."

Lauren Galván, National Scleroderma Foundation, RISE Program, National

"This program came at a critical juncture of my career when I was feeling particularly isolated. INP provided me with a sense of belonging and community. It was here that I was given the opportunity to develop and foster my leadership skills, learning so many new skills that can be applied across different disciplines. I have also acquired lifelong friendships and other relationships through this program. I can confidently say that **INP has been a source of tremendous** enrichment for my skill set as a leader of color. I would highly recommend this program to anyone looking to deepen their connection to nonprofit practice, as well as leadership development."

LaMont Walker, First Place for Youth, Core Certificate Program, San Francisco Bay Area

#### **Dear Friends**,

At the Institute for Nonprofit Practice (INP) our vision for the future is constant: a thriving social impact sector driven by a diverse movement of strong and connected leaders who are collectively building a better world for us all. Our transformative programming and networks support leaders every step of the way as they realize their leadership goals.

And never has their leadership been more important. Climate change, a racial reckoning, growing inequality, a global pandemic, and ongoing political upheaval: the social sector is being called upon again and again, and its leaders are answering that call.

INP students and alumni are not simply plugging gaps in the safety net. They are reimagining, and actively creating a world where a robust movement of leaders can serve people with compassion, dignity, and equity. They are building the future they know is possible, and that we all need.

And you – our donors, partners, and community members – are helping them to do so. With your support, we've steadily grown to reach more leaders in 2023, not just through expansion to communities in the Bay Area, Dallas, Los Angeles, and Western New York, but also through new initiatives, like our Black Leadership Institute, made possible with groundbreaking support from our partners at Ballmer Group, the Barr Foundation, New England Patriots Foundation and Kraft Family Philanthropies, and more. And we served more early career leaders committed to careers in social impact through our RISE Program.

This past year found INP on the move: we bolstered our dynamic team with several key hires to support and continue our growth; we gathered INP students and alumni in person for the first time since the pandemic began; we welcomed the inaugural cohort of Black Leadership Institute Fellows, bringing them together from across the country for a profound opening retreat in Montgomery, Alabama; our Leadership Learning Series – offered at no cost and open to all – garnered its largest audience to date with viewers around the world tuning in virtually; and thanks to you, we had our most successful fundraising year on record, making all of INP's work to fuel a more effective, connected, equitable, and diverse social impact sector possible.

That impact ripples outward, changing the lives of countless leaders and the communities they serve for the better – and we are so grateful to you for helping INP build toward a brighter future.

In partnership,



Yolanda Coentro President & CEO, Institute for Nonprofit Practice



Susan Cohen Board Chair, Institute for Nonprofit Practice

#### Class of 2023

Affordable housing, youth advocacy, conflict resolution, environmental action, health care, food equity, local business resources, racial justice, social services, violence prevention, elder care, disability inclusion, early childhood education - these are just some of the pivotal issues being addressed by the leaders in INP's Class of 2023. This year's 381 graduates are part of a growing and formidable nationwide movement of more than 4,000 students and alumni working in service to communities across the country.

10.000 Degrees 2Life Communities Action. Inc. Adoption Rhode Island Advocates African American Board Leadership Institute African Bridge Network Alliance for Young Artists & Writers Alray Scholars Program Amplify Latinx Amplify POC APIA Scholars Apprentice Learning Bay Area Legal Aid B.E. Phoenix Consulting Beacon Academy BestSelf Behavioral Health Beverly Bootstraps, Inc. Bevond Support Network Big Brothers Big Sisters of Eastern Massachusetts Big Brothers Big Sisters of Rhode Island Big Sister Boston Bikes Not Bombs Black Men Speak, Inc. Bonner Foundation **Boston Ballet** Boston Debate League Boston Medical Center Boston Partners in Education Boston Women's Fund Bottom Line Boys & Girls Club of Northern Chautaugua County Breakthrough Greater Boston Breakthrough Silicon Valley Bridges from Borders, Inc. Browning the Green Space Buffalo Center for Arts & Technology BUII D Camp Harbor View Campus & Community Children's Center Canal Alliance Catalyst Catholic Charities of the Diocese of St. Cloud

Cayuga Centers Center for Dynamic Learning Center for Justice Innovation Chautaugua Watershed Conservancy Chica Project Child Care Circuit Children's Friend Chinese-American Planning Council, Inc. City of Dallas City of New York - Department of Health & Mental Hygiene City of Providence City Year City Year Buffalo City Year San Jose **Clarendon Early Education** Services, Inc. Coaching4Change Coalition for a Better Acre Codman Square Neighborhood **Development Corporation** College Advising Corps – Boston University College for Social Innovation College Track College Unbound Communitas Communities Foundation of Texas Community Development Partnership Community Empowerment Fund Community Foundation for Nantucket Community Science Community Teamwork **Compass Family Services** Conflict Resolution Center Conservation Law Foundation **COOP** Careers County of Los Angeles -Department of Health Services Cradles to Crayons Crime Victims Treatment Center Crossroads MA CUNY Macaulay Honors College DEAF. Inc. Department of Youth & Families Department of Children & Families Foster Care Review

**Discovering Justice** Doc Wayne Youth Services Dog Tag, Inc. Dorchester Bay Economic Development Corporation DOVE, Inc. Dunamis, Inc D'Youville University Ecclesia Ministries, Inc. Echoina Green Economic Progress Institute Elder Services of Cape Cod & the Islands Elements Academy, Inc. Ellie Fund Enroot Education Entrepreneurship for All Erie County Department of Social Services **Essential Partners** Every Bottom Covered, Inc. Everytown for Gun Safety EVkids Facing History & Ourselves Families First FHI 360 First Five Years Fund First Graduate First Place for Youth Foundry Consortium Genesys Works GetPsychedSports.org Girl Scouts of Greater New York Girls on the Run Chicago GLYS WNY, Inc. Grace Guest House Grassroots Grocery GreenRoots Groundwork Southcoast GrubStreet Haley House Harlem Children's Zone He is Me Institute HEALTHeLINK Healthy Community Alliance Heart of the City Neighborhoods, Hearts & Hands: Faith in Action. Inc

Homeless Alliance of Westerr New York Homeless Prenatal Program Homeless Prevention Council Hopebound Ministries Honewell Horizons at Saint David's Schools I'll Go First Illinois Prison Project iMentor IMPACCT Brooklyn Independence House Initiative for a Competitive Inner Innivee Strategies, Inc. Inspiring Minds Institute for Community Living Institute for Healthcare Improvement Institute for Nonprofit Practice International Institute of New England Island Grown Initiative Island Health, Inc. Jamaica Plain Neighborhood **Development Corporation** Jamestown Public Market Jeremiah Program Bostor Juma Ventures Jumpstart JVS Boston KEEN New York KIPP NYC Public Schools KIPP Northern California Public Schools Larkin Street Youth Services Latinos for Education Lawrence CommunityWorks Let's Get Ready LifeMoves Life Science Cares Bostor Lights Little Flower Children & Family Services Local Initiatives Support Corporation New York Los Angeles Education Partnership Love Live Local Low Income Investment Fund Lower Cape Outreach Counci

City

"I have gained an indispensable network of social impact professionals – a community that I've been eager to find since the start of my nonprofit career. Whether it's educating students on racial history, advocating for the deaf community, or helping trans and nonbinary folks find employment – we all shared a vested interest in aligning our personal passions to our development as leaders."

Abril Peña, Echoing Green, RISE Program, National

Martha's Vineyard Boys & Girls Club Nontraditional Employment for Women Martha's Vinevard Commission North Shore Community Martha's Vineyard Mediation **Development Corporation** Program North Shore Community Health Martha's Vineyard Museum Massachusetts Adoption Resource Exchange Massachusetts Baptist Multicultural Ministries Massachusetts Transgender Political Coalition Materials for the Arts Mayor's Office of Housing & Community Development MENTOR Merrimack College Metro New York Chapter of the National Black MBA Association Minds Matter New York City MissionSAFE More Than Words My Digital Ladder Mystic River Watershed Association Nantucket Conservation Foundation Nantucket Shellfish Association Narrative 4 National Academy of Design National Alliance on Mental Illness Buffalo & Erie County National Scleroderma Foundation National Urban League New England AIDS Education & Training Cente New Lynn Coalition New Profit New York City Alliance Against Sexual Assault New York City Housing Preservation & Development Department New York Urban League Next Door Solutions to Domestic Violence NMIC Non-Profit Housing Association of Northern California Nonprofits Insurance Alliance

Center Nuestra Casa Oakland Promise OIC of America One Goal Massachusetts One World Surgery **Opportunity Junction** Our Savior's Community Services Outer Cape Community Solutions Outer Cape Health Services Parent Network of Western New York Partners in Community Supports Partners In Health Partnership for After School Education **PEN** America People Inc Planned Parenthood League of Massachusetts PORTAI Project Place Providence Public Library Provincetown Art Association & Museum Queens Museum Racial Environmental Justice **Reading Partners Baltimore Resilient Youth** Results for America Revive the Roots Rhizome Rhode Island Black Business Association RIA, Inc. **RISD Museum** RiseBoro Community Partnership Roxbury Youthworks, Inc. **Rural Debate Initiative** Sage Montessori School

San Francisco Department of Public Health Say Yes Buffalo Shames JCC on the Hudson SHELTER, Inc. Silver Lining Mentoring Slough Farm Slow Food USA Small House, Inc SMART SoBro South Buffalo Community Association South Shore Young Professionals Southeast Asian Freedom Network Southern Gateway Public Green Foundation Sponsors for Educationa Opportunity Sportsmen's Tennis & Enrichment Center St. Francis House StoryArk Strength in Numbers Consulting Group, Inc. Student Clinic for Immigrant Justice Students United Summer Search Teach for America Twin Cities Tech Goes Home TechSoup The Bonner Foundation The Capacity Lab The Center for Hope & Healing The Center for Popular Democracy The Equity Institute The Food Project The Foundry The Home for Little Wanderers The Jed Foundation The Loop Lab The Moth The Resource Center The Resource, Inc. The Teachers Lounge

The United Nations Association of Greater Boston The Unity Council The Urban Wizdum Network, Inc. The Waterfront Foundation at the Chautaugua Center ThinkGive Thrive Scholars Town of Westborough Tri-Town Council Trinity Boston Connects uAspire Uncommon Schools Union of Concerned Scientists United Way of Massachusetts Bay United Way of New York City University of New Hampshire Institute on Disability - The National Center for START Services University of North Texas at Dallas Urban Scholar Academy Urban Specialists UTEC Vibrant Emotional Health Vineyard Conservation Society Vital Village Networks WalkMassachusetts Wayfarer Foundation WE in the World We Run Brownsville West Elmwood Housing Development Corporation West End House Boys & Girls Club Women for Women Initiative Foundation Women's Business Development Center Year Up YMCA of Greater Boston Youth Communication New York YouthConnect – Boys & Girls Club of Boston Youth Guidance YWCA of Jamestown YWCA of Western New York

## 2023 At-a-Glance

"This is the first educational experience I've had that centers equity at every phase of learning. It has helped me fundamentally shift my understanding of all things nonprofit – including fundraising, board development, and the way I approach interactions with staff."

Alex Nelson, Outer Cape Community Solutions, Core Certificate Program, Cape Cod & the Islands

# **70**%

of INP students in 2023 identify as Black, Indigenous, and **People of Color** 

#### 381 graduates from

265 unique organizations made

up INP's Class of 2023

**70**% of INP students in 2023

are women, non-binary,

or third gender

"I've learned that the struggles I face are not unique to me and the ability to brainstorm ideas with my INP group has helped me be more optimistic and creative as I tackled problems that would previously leave me feeling defeated and hopeless. Engaging in readings and conversations around branding and making direct asks have opened my mind to newer ways to strategically engage in leadership discussions at my organization, where I previously had just a surface-level understanding of these things. To have this opportunity to connect with other leaders through INP is so impactful."

Eric Guico, First Graduate, Core Certificate Program, San Francisco Bay Area

"I would describe my [INP] experience as **inclusive**, **informative**, and **inspiring**. Being able to learn firsthand from the experiences of fellow students was critical to my development and has contributed to my confidence and competence as a leader. The program content also included specific resources and tools that are directly applicable to my day-to-day work. There is also **so much value in the community that has been created**, in which our organization has made several professional connections that we are excited to explore." Janelle Engerman, He is Me Institute, Core Certificate Program, Boston

4.000+

**INP** students and alumni

fueling the social sector in

**43** states

**Place-based** programming in

# cities

and national programming serving leaders across the country



"This program has been **transformative** in developing the necessary skills to grow as a leader in the social impact space, while also allowing me the opportunity to build an incredible network of like-minded, mission-driven leaders in my area. INP's thoughtful design and amazing faculty really expands opportunities for critical thinking and dialogue towards meaningful connection and change. I am confident that I will leave this program feeling equipped to lead new initiatives that center health equity and sustainable growth in the communities I serve."

Kristin Moccia, New England AIDS Education & Training Center, Core Certificate Program, Boston

# Fact & Figures

2023

Year after year, our robust evaluation data tells us definitively that INP increases the skills, knowledge, confidence, and social capital of social impact leaders so that they are more effective in their work and careers. These individual transformations ripple out, bringing wider benefits to the social impact sector, building stronger more resilient organizations that are better equipped to deliver on their vital missions.

Surveys of the Class of 2023 demonstrate INP's impact on leaders' lives and careers:



increased their confidence as leaders.



can better build highperforming teams and culture.



improved their professional effectiveness at work.



and interpret budgets.

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are better able to apply diversity, equity, inclusion, and belonging frameworks and approaches to their work.



are better able to steward donors for their organization.



improved their ability to develop and lead strategy.



are able to forge meaningful new relationships with a diverse network of leaders.



of participant supervisors or Board Chairs reported that their direct report can better communicate their organization's story.



of participant supervisors or **Board Chairs reported that** their direct report demonstrates how to champion DEIB at their organization.

"Co-conspirators in the 'work': If you are in the social impact sector and are ready to go on a deep skills and deep personal journey which will help you authentically, courageously, and astutely do the work you're meant to do - search no more." Letta Neely, Apprentice Learning, Core Certificate Program, Boston

# "INP has been a game-changer in how I approach my work of systemic change and partnership creation. Through the thoughtful framework that INP

provided, I was able to meet others like myself who are dedicated leaders of color striving to be inclusive, infomed, and change their communities for the better. INP provided a brave space for me to bring work-related items, examine them without judgment, and receive invaluable feedback which was immediately applicable in real time. I'm extremely grateful for this opportunity as it has grown my skills as a leader." Ashlee Jemmott, PIVOTAL, Core Certificate Program, San Francisco Bay Area

"The Community Fellows Program has given me so much knowledge and the tools to **better understand the work behind nonprofits.** It has taught me about the importance and impact that this type of work has in our communities and I am grateful to have had the opportunity to be part of an amazing group of people with the same goal of being a better community leader." Jesús García Mota, Amplify LatinX, Community Fellows Program, New England

"Taking part in the Community Fellows Program has allowed me to be part of a community of changemakers and leaders in our community who I know will be working together in the future to **uplift and empower the future generation** of leaders. Without INP, I would not have met many of the other individuals in my community who care equally as much as I do about changing the lives of children and families in Boston, as well as Massachusetts and nationwide. We engaged in joint classes with members in the New York City cohort which led to lifelong friendships. The knowledge, skills, and tools that I learned through INP will allow me to be a CEO of my own organization one day soon." Jonathan Long, He is Me Institute, Community Fellows Program, New England

# Recent Growth

The last twelve months have seen tremendous growth for INP as we expanded into more communities, added to our suite of program offerings, and increased opportunities for our evergrowing alumni community. As always, our growth was strategic and carefully considered, driven by heightened demand for our work and supported by local relationships.

In each new community, local partners advised INP's launch, helping to identify regional leaders to serve as faculty members, and inform areas where our curriculum could adapt to reflect local context.

As more and more cities across the country call for INP to bring our programs to their community, we remain committed to doing so with our values at the core of our efforts. The voices of those we serve remind us again and again that strengthening and mobilizing our sector is one of the most effective ways to **achieve social progress** at this pivotal time in our nation's history.

#### **Funding Partners**

We are immensely grateful for the donors and partners who have helped make it possible for INP to serve more communities across the country.

#### San Francisco Bay Area

- Tipping Point Community
- Wellington Management Foundation
- Angell Foundation

#### Western New York

- Chautauqua Region Community
  Foundation
- First Niagara Foundation/KeyBank
  Foundation
- Health Foundation for Western & Central New York
- Northern Chautauqua Community
  Foundation
- The Capacity Lab
- The John R. Oishei Foundation
- The Peter and Elizabeth C. Tower Foundation

#### Black Leadership Institute

See page 12 for Black Leadership Institute sponsors.

# Locations

#### **Current Program Sites**

- Boston, MA
- Cape Cod & the Islands, MA
- Chicago, IL
- Dallas, TX
- Los Angeles, CA
- Merrimack Valley / Essex County, MA
- Minneapolis–St. Paul, MN
- New York, NY
- Providence, RI
- San Francisco Bay Area, CA
- Western New York

#### **Program Sites Launching in 2024**

- Detroit, MI
- Seattle, WA

#### As of December 2023





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# Black Leadership Institute

This year INP launched the first cohort of the Black Leadership Institute (BLI), an 18-month Fellowship program designed to connect, inspire, and uplift senior level Black leaders across the country and across sectors. With funding from both new and long standing partners, BLI began in four cities, serving a cohort of 20 leaders from Boston, Dallas, Los Angeles, and Providence.

In January, the inaugural cohort of BLI Fellows, faculty, and staff convened in Montgomery, Alabama for a powerful opening retreat to set the stage for the months ahead. Speakers included Montgomery Mayor Steven Reed and Bryan Stevenson, Founder and Executive Director of the Equal Justice Initiative, among many other local organizers and civil rights leaders.

# **Sponsors**<sup>\*</sup>

We are deeply grateful to all of our partners who have supported the Black Leadership Institute to date, including:

#### **Presenting National Sponsors**

- Anonymous
- Ballmer Group
- Barr Foundation
- The TJX Companies, Inc.

#### Founding Community Sponsors

- Kraft Family Philanthropies & New **England Patriots Foundation**
- Papitto Opportunity Connection

#### **Gold Sponsors**

- Angell Foundation
- Kresge Foundation
- Weingart Foundation

#### Silver Sponsors

Fish Family Foundation

\* As of June 30. 2023

"BLI has created a space for us to lead and heal as Black leaders while doing our part to impact change in our communities and in our state. This experience has allowed us to **dig deeper into our individual and collective power** as leaders. I am so honored to embark on this journey with these phenomenal leaders as we renew our commitment to continue to tackle issues of disparities towards the goal of justice." Weayonnoh Nelson-Davies, Economic Progress Institute, Black Leadership Institute, Providence

"When I think of my BLI experience I think of community. Community is the place that nourishes you with wisdom, supports you with kindness, and refines you *with experience.* The BLI experience is allowing me to surround myself in community with other Black professionals who feed me with sage experience, support me through professional adversity with tools and resources, and aid in the refinement of my professional outlook."

Ronnie Thomas, County of Los Angeles Department of Health Services, Black Leadership Institute, Los Angeles

"[The opening retreat] was a wonderful, life-changing week spent with incredible Black leaders and social innovators from across the country. In my professional career, I have never had the opportunity to **connect the richness and sacrifice of my history** with the forward-thinking enthusiasm of future leaders simultaneously - it was a beautiful collision of inspiring ideas. Thank you to my ancestors, the leaders that I strive to emulate, and the leaders of today - you inspire me on every level! The Institute for Nonprofit Practice is doing OUTSTANDING, groundbreaking work." Michele Broadnax, Los Angeles Education Partnership, Black Leadership Institute, Los Angeles



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# Leadership Learning Series

3 vears





INP's Leadership Learning Series, an innovation that emerged during the early days of the pandemic, continued this year, powerfully extending our reach beyond the boundaries of our programs. The series, which is free and open to the public, is designed to bring experts and national thought leaders to the INP community to shine a light on timely topics and share actionable insights with a common goal of helping leaders sustain themselves, their communities, and the social impact sector at large.

#### 2022–2023 Speakers



Stronger Together: Shifting *Power Dynamics in Philanthropy* to Advance Equity with Grace **Nicolette** of the Center for Effective Philanthropy, **Gladys Vega** of La Colaborativa, Rodney Foxworth of Common Future, and Shaady Salehi of the Trust-Based Philanthropy Project





Unpacking Targeted **Universalism** with Professor john a. powell of the Othering & Belonging Institute



**Building Resilient** Organizations with

Maurice Mitchell of

the Working Families

Party

The New Era of (Re)Gathering with acclaimed author Priya Parker

"Since 2020, I have attended at least six or seven sessions of the Leadership Learning Series and thoroughly enjoyed every single one. What initially caught my attention were the thought-provoking topics that directly addressed the core challenges faced by leaders in the nonprofit sector. The series became an essential source of anticipation and hope for me as the pandemic unfolded. One aspect that I particularly appreciate about the program is its **unwavering commitment to systemic change.** It truly stands out through its dedicated focus on empowering leaders to dismantle racial inequities, foster a sense of belonging, and prioritize self-care." Leadership Learning Series Attendee

"This event is incredibly powerful. Thank you for holding space and lifting up this important discussion." Leadership Learning Series Attendee



accessible to the public. Visit our website to view upcoming sessions and access video recordings and resources from past sessions.

# Alumni Spotlight

We equip the nation's social impact leaders with the skills, resources, networks, and confidence to boldly advance their organizations and missions, creating a more equitable future for all. And INP alumni carry these assets forward as they drive progress on the most critical issues of our time. These reflections from Michael, Samantha, and MG are just three of thousands of stories from INP alumni, each with their community impact rippling outward.

# WELCOME TO

T RED HOOK INITIATIVE

WE BELIEVE THAT

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**EGINS WITH** 

**EMPOWERED** 

YOUTH

**NSPIRED** 

RESILIENT

AND HEALTHY

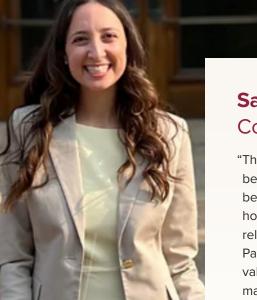
**CO-CREATORS OF** THEIR LIVES

COMMUNITY

AND SOCIETY

#### Michael Partis, Red Hook Initiative, Core Certificate Program Alum, New York City

"INP's Core Certificate program helped me build a community of ambitious, brilliant, values-driven leaders. I was able to develop strong relationships with other social sector leaders through the weekly practice of group-learning and collective problem-solving. Perhaps the greatest lesson the program helped me learn is that even though the nonprofit sector is about mission-driven work, your story and identities will impact your management and leadership style. Exercises like "lefthand column" reflections and the leadership journey presentation helped me process my experiences and appreciate my path. Most importantly, participating in INP clarified my purpose; my "North Star": interrupting and ending intergenerational poverty in urban communities. I value INP for deepening my commitment to racial justice, community wealth building, and systems change."



# VOTE SAMANT FR MAYOK

"Thank you to INP for a stellar Community Fellows Program that trained us to be critical thinkers, center equity and inclusion within the nonprofit sector, and be in community with a like-minded set of peers. Our instructors prioritized our holistic well-being in the classroom, ensuring that our course content directly related to our lived experiences and current challenges within the workplace. Particularly as a young professional, I found the cohort experience immensely valuable with endless peer-to-peer learning and I still keep in touch with many people from my class. Thank you to INP for acknowledging that we must invest in people and foster authentic and meaningful relationships to sustain the mission-driven work within the nonprofit sector. Now as an elected official and future attorney, I continue to stay rooted in community, recognizing that public service and valuesbased work necessitates self-care, a foundation rooted in social justice, and continuous practice of transformational leadership. I am a proud #INPAlum!"



#### Samantha Perlman, Marlborough City Council, Community Fellows Program Alum, New England



#### MG Xiong, Massachusetts Transgender Political Coalition, RISE Program Alum, National

"On day one of my RISE Program, we learned that the majority of INP alumni remain connected to their cohort as an important support system in their personal and professional life. As a Hmong, transgender person who is used to not fitting neatly into professional development spaces, I wondered if this impact statistic would be representative of my experience as well. Sure enough, the community that we cultivated collectively and intentionally quickly became a beacon of support, knowledge, and joy. The people-first leadership that vibrated off the walls of our virtual room provided me with a space of belonging while equipping me with knowledge, real-world skills, and an expanded network of social impact professionals, assets I carry with me on the day-to-day within my role in transgender advocacy and community programming. I am incredibly grateful for the life-long connections that the RISE Program afforded me and the ongoing support that INP provides me even after finishing the program."







































#### Funder Spotlight

## **Ballmer Group**

This year, INP gained a new, values-aligned funding partner in Ballmer Group, marked by a transformational first-time grant exceeding \$2.5M which will enable the expansion of our Black Leadership Institute to two additional cities -Detroit and Seattle, while funding the continuation of programming in Los Angeles — for the next three years.

Since 2015, Ballmer Group has worked to improve economic mobility for children and families across the US by investing in place-based partnerships and funding leaders and organizations that have demonstrated the ability to reshape economic opportunity for all. More recently, their focus on dismantling systemic inequities has resulted in major investments in building the capacity and sustainability of Black-led organizations focused on economic mobility.

Ballmer Group's grant has catalyzed our efforts to expand the Black Leadership Institute connecting, uplifting, and equipping more seniorlevel Black leaders with the resources, networks, and community to build upon their social, financial, and knowledge capital. Together, we will support Black leaders across the US as they step into positions of greater power and influence. Read more about the launch of the Black Leadership Institute on page 12.

By investing in INP and other organizations working to close historic racial gaps in leadership, Ballmer Group is fueling a powerful, national network of Black leaders while setting a precedent for other philanthropies to invest.

"The Black Leadership Institute exemplifies Ballmer Group's commitment to strengthening leadership pipelines for Black leaders in America. By supporting this program and investing in these leaders, Ballmer Group and INP are empowering organizations to tackle complex issues and achieve tangible, sustainable results. INP's proven track record and shared commitment to our goals and values make them an outstanding partner."

Eshauna Smith, Director of Community Impact, Ballmer Group

Funder Spotlight

## **State Street**

When we think of a steadfast philanthropic partner, we think of State Street Foundation.

Whether it's sponsoring events to bring people together, empowering employees to serve on local nonprofit boards, or providing pro bono capacity building opportunities, State Street Foundation continues to go above and beyond in the many ways they support social impact organizations including INP.

This year was no different, with State Street awarding INP a total of \$340,000 — a combination of critical general operating support, sponsorship, underwriting participation in INP for their grantees, and additional funding to help INP navigate a national rise in inflation.

Like INP, racial equity and social justice are a central focus of State Street Foundation's work. The foundation invests in organizations reducing gaps in educational achievement and employability due to race, ethnicity, and socioeconomic status.

For over six years, INP and State Street have worked together to strengthen Boston's social

"We at State Street Foundation are proud to partner with INP. At the core of this partnership is a shared commitment to advancing diversity, equity, inclusion, and belonging as we support individual leaders working in the communities State Street serves. Over the six years of our partnership, we have witnessed how INP's leadership development programs strengthen leaders, organizations, and the sector as a whole. By investing in INP, we know that we are providing unique opportunities for our grantees to deepen their leadership skills and build new networks of inspiration and support." Joan Christel. President. State Street Foundation

impact sector. Our programs help local leaders thrive in their careers and achieve their missions, whether it is investing resources into low-income neighborhoods, increasing access to affordable housing, or offering business training and loans to local start-ups.

INP's work with State Street Foundation has been instrumental in our ability to serve Bostonbased leaders and organizations. To date, we have served 49 local leaders from State Street Foundation grantee organizations through INP's Core Certificate and Community Fellows Programs and paired 20 leaders with senior staff at State Street for one-on-one mentorship. We are grateful to call State Street our partner as INP expands its local programming and serves more leaders, year after year.

# The Art of Leading for Good

In May, INP community members across Boston celebrated the achievements of seven Changemakers during an exciting return to our annual "Art of Leading for Good" gathering at the Pucker Gallery.

This special evening of inspiration and appreciation for social impact leaders recognizes individuals — from across the INP community and beyond — who serve as outstanding models of service to the people and places where they operate, contributing to cultures of care, wellbeing, and belonging for others.

The event featured a conversation with 2023 Changemaker Evan Milligan, Executive Director of Alabama Forward, and Yolanda Coentro, on the role of community leadership and the arts in social justice work. Guests enjoyed a round of original songs performed by members of Alabama Forward's Shake the Field, an organization that educates and inspires Alabamians to embrace civic engagement and become active in Alabama's artistic and cultural communities.

We are proud to honor the 2023 Changemakers, highlighting their creativity, generosity, courage, and commitment to advancing the common good.

We are deeply grateful to our generous sponsors, Sue and Bernie Pucker, owners of the Pucker Gallery in Boston, MA, for making this event possible.

#### **2023 Changemaker Award Recipients**

#### Shawn Brown

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Executive Director – Becoming A Man & Working On Womanhood, Youth Guidance Boston INP Alumnus

**Orion Kriegman** Executive Director, Boston Food Forest Coalition

**Evan Milligan** Executive Director, Alabama Forward

Julie Segovia Vice President, Research, Policy & Learning, HopeWell, Inc.

#### Marc Skvirsky

Management Seminar Faculty, Core Certificate Program — Cape Cod & the Islands, Institute for Nonprofit Practice

#### Malene Welch

Director, Community Engagement, Boston Children's Museum; Co-Founder, Boston Harbor Women of Color Coalition; INP Alumna

Karen Young Cultural Organizer, Teaching & Performing Artist











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# The Leaders Behind INP

From staff, faculty, and board members to mentors, guest instructors, and alumni volunteers, our nationallyrecognized programming is reaching more leaders and driving further progress year after year. We extend our heartfelt gratitude to the community that powers INP.

#### **Board of Directors**

Monique Aiken Managing Director, The Investment Integration Project & Contributing Editor, Impact Alpha

**Jon Barfield** Partner at Bain & Company

**Tom Bendheim** Founder & Chief Executive Officer, b7 Properties, LLC

Josh Chalmers Chief Executive Officer, Earth2, LLC

Yolanda Coentro President & Chief Executive Officer, Institute for Nonprofit Practice

Susan Cohen Board Chair

Angel Roberson Daniels Executive Director, Angell Foundation

#### Barry Dym

Founder & Former Chief Executive Officer, Institute for Nonprofit Practice

**Olivia Engel** Chief Investment Officer – Active Quantitative Equity, State Street Global Advisors

Matt Epstein Director & Co-Chair, Goulston & Storrs

Justin Kang Co-Founder, Visible Hands

Mark Rosen Immediate Past Board Chair, Co-Founder & Senior Advisor, Charlesbank Capital Partners

**David Shapiro** President and CEO, YMCA of Greater Boston







#### **National Advisory Board**

**Charmane Higgins** Executive Director, Trinity Boston Connects

Ira Jackson Co-Founder, Civic Action Project

Carlin (Carly) Janson Founder & Executive Chair, New Sector Alliance

Christine Letts Nonprofit & Philanthropic Advisor

**Robert Lewis, Jr.** Nicholas President & CEO, Boys & Girls Clubs of Boston

Carol Lobron Independent Consultant

john a. powell Director, Othering & Belonging Institute at the University of California, Berkeley

**Geeta Pradhan** President & CEO, Cambridge Community Foundation

**Sue Pucker** Owner, Pucker Gallery

**Leonard Schlesinger** Baker Foundation Professor, Harvard Business School

John Simon Managing Director, Sigma Prime Ventures

#### Alan Solomont

Dean Emeritus, Jonathan M. Tisch College of Civic Life at Tufts University

#### **Gratitude to Mark Rosen**

After eight years of transformative service as INP's Board Chair, Mark Rosen is now passing the torch to Susan Cohen. As our Board Chair since 2015, Mark has served as a thought partner through several significant organizational milestones, including becoming an independent nonprofit, expanding programmatically, and developing and embarking on a strategic plan to grow nationally. For INP, this caps an incredible gift of time and talent, recognizing that the organization would not be where it is today without Mark's wisdom, leadership, and generosity. We are immensely grateful to Mark for his deep commitment to INP, and are excited for him to continue his service on INP's Board of Directors. Thank you, Mark!



# Faculty

Thank you to our remarkable faculty members for your unmatched commitment, creativity, and care for INP leaders. Leading by example, your gifts and insight are helping to shape a nationwide movement of changemakers, strengthening the future of our sector for generations to come.

La'Shawn Allen-Muhammad Executive Director, Central Brooklyn Economic Development Corporation

**Dr. Renato Almanzor** Transformation Catalyst, Speaker & Educator

**Dr. Darnisa Amante-Jackson** Founder & Chief Executive Officer, The Disruptive Equity Education Project & DEEP Corporate Consulting Partners

**Tyra Anderson Montina** Chief Program Officer, Thrive Scholars

**Cat Ang** Regional Director of Enrollment, Year Up – National

Sylvia Bennett Senior Vice President & Chief Development Officer, Buffalo Toronto Public Media

Vanessa Bishop Chief Program Officer, 10,000 Degrees

**Dr. Erika Van Buren** Principal, Line of Sight Consulting, LLC

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Omar Butler Chief Executive Officer, New Door Ventures

Kailey Cartwright Senior DE&I Learning Program Manager, Momentive

#### Linda Chan Flynn

Senior Director of Culture, Inclusion & Staff Engagement, Lowell Community Health Center

**Carole Charnow** President & Chief Executive Officer, Boston Children's Museum

**Yi-Chin Chen** Executive Director, Friends of the Children Boston

**Jay Coburn** Chief Executive Officer, Community Development Partnership

Maria Dominguez Gray Executive Director, Phillips Brook House Association

Jill Eisenhard Founder & Advisor, Red Hook Initiative

Paola Fernandez Senior Vice President & Community Development Officer, Centreville Bank

> Andi Genser Independent Consultant

**Gabrielle Gilliam** Chief Development Officer, Oliver Scholars

**Robert Gittens** Executive Director, Bridges Homeward **Erika Halstead** Executive Director, Minds Matter NYC

**Erica Hamilton** Founding Director – Black Leadership Institute, Institute for Nonprofit Practice

Shauwea Hamilton Executive Director New York, Bottom Line

Mary Sylvia Harrison Independent Consultant

Laura Hayes Regional Director, Children at Risk

**Charmane Higgins** Executive Director, Trinity Boston Connects

**Dan Holin** Executive Director, Second Chance Cars

**Lisa Holton** Principal, Holton Consulting

David Howse Vice President & Executive Director, Emerson College – ArtsEmerson

Anthony Hubbard Founder & Chief Executive Officer, YouthBuild Preparatory Academy

Rolland Janairo Executive Director, Silicon Valley Urban Debate League



Maria Kasparian Executive Director, Edesia

**David Kuehn** Executive Director, Cotuit Center for the Arts

Melissa Luna Executive Director, GreenLight Fund Boston

**Shreya Malena-Sannon** Chief Program Officer, Partnership for After School Education

Natalie Martinez Chief Executive Officer, Strong Women, Strong Girls

Sandra McCroom President & Chief Executive Officer, Children's Services of Roxbury

**Lily Mendez** President & Chief Executive Officer, Mass Mentoring Partnership Shaheer Mustafa President & Chief Executive Officer, HopeWell, Inc.

**Chymeka Olfonse** Managing Director – Adults & Household Supports, Robin Hood Foundation

Felicia Pierce Chief Program Officer, North Shore CDC

Jaclyn Piñero Chief Executive Officer, uAspire

Marc Skvirsky Former Vice President & Chief Program Officer, Facing History & Ourselves

**Tara Spann** Chief People & Strategy Officer, MENTOR National

Tanya M. Staples Senior Director – Strong Community School Initiative, Say Yes Buffalo



George Suttles Executive Director, Commonfund Institute

**Colby Swettberg** Chief Executive Officer, Silver Lining Mentoring

**Carl Thompson** Executive Director, Boys & Girls Clubs of Boston

**Shannah Varón** Executive Director, Teach for America Massachusetts

Anne Wallestad Leadership Coach to Social Sector CEOs, Anne Wallestad Coaching, LLC

**Isa Woldeguiorguis** Executive Director, The Center for Hope & Healing

## **Guest Instructors & Mentors**

Abel Cano

Kesi Foster

Bob Giannino

Gabrielle Gilliam

Lisa Rowan-Gillis

**Rose Crastley** 

Alnoor Ebrahim

Our heartfelt gratitude to the leaders who enriched INP's programming in 2022–2023 by sharing their time and talent as mentors to INP graduates.

#### **Guest Instructors**

Dr. Darnisa Amante-Jackson Aviva Luz Argote Elizabeth (Biz) Berthy Craig Bida Jason Boyd Omar Butler

Mentors

Evelyn Aguilar La'Shawn Allen-Muhammad Tuka Almamora Cat Ang Ana Archibald Analiese Barnes-Classen Elika Beck Mikala Bedor Emily Belko Gaby Bianchi Megan Bird Laura Blue Ericka Booker John Brakke Unique Brathwaite Malia Brooks Ashley Burris Cydni Burton Jamaica Carter Gabriel Cenizal Linda Chan Flynn Carole Charnow Yi-Chin Chen Hannah Chong Min Chong

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Ben Clark Gabe Cooper Dontae Cowans Edgar Cruz Phillipe Cunningham Elorpheton (Elo) Deneus Araceli Duran Barry Dym **Connor Edrington** Gabe Friedman Brian Garshelis Andi Genser Elsa Gomes Bondlow **Ray Hailey** Lizzy Hang Alan Harlam Avelyn Hetzel **Charmane Higgins** Jonathan Ho Karina Hunt **Bethany Israelson** Arwa Jivanjee Doria Josma Grace Jurkovich Maria Kasparian Stephanie Kim

Juanita Lewis Ben Mahnke Sandi McKinley Tameka Moss Shaheer Mustafa Rad (Radhames) Nova

Lisa Holton

Rosie Lais

Rayce Lamb

Emily Lamberty

Hannah Levin

Melissa Luna

Marissa Martin

Eu'nice McCoy

Lily Mendez

Celina Miranda

Marie Morisset

Kristen Mulvena

Mabel Munoz

Diane Nguyen

**Bill Nigreen** 

Abril Peña

Nadela Offre

Chymeka Olfonse

Maty Ortega Cruz

Carole Ann Penney

Kelly Mu

Sofia Monterroso

Junior Mora Hammer

Sandra McCroom

Margaret McDonald

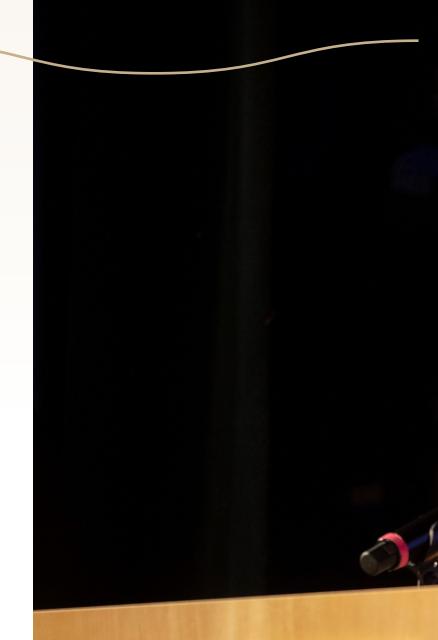
Mitchell LeGrand

Shreya Malena-Sannon

Luisa Peña Lyons **Candace Stanciel** Colby Swettberg Tammy Tai **Betsy Tarlin Giovanny Valencia** Anne Wallestad

Felicia Pierce Daniel Samaniego Mayowa Sanusi Molly Sir Marc Skvirsky Collin Smith George Suttles Mary Sylvia Harrison Carl Thompson Nick Timms Shannah Varón Anne Wallestad Josh Waxman **Ray Wentworth** Katie Wheeler Isa Woldeguiorguis Samson Woo MG Xiong Adrienne Zak Monica Zeno-Martin

# INSTITUTE FOR nonprofit -— practice





# Financials

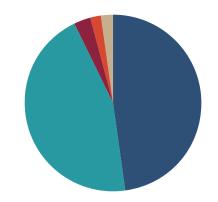
2023

**Between July 1, 2022 and June 30, 2023, we raised over \$8.52M** thanks to the generosity of many valued funding partners. We closed another year with a net operating surplus and over \$3.9M secured from multi-year commitments for use in FY24 and beyond.

This year we also received more than \$2.7M in in-kind support from Bain & Company who selected INP as a pro bono client to help develop INP's next five year strategic plan for our alignment with their philanthropic focus on Racial Equity and Social Justice, specifically as a means to address structural racism, systems of oppression, and closing the racial wealth gap.

Our financial success and strength is made possible by the support of individual donors, philanthropic institutions, and forward-thinking corporations. It is because of these values-aligned partners that we can continue to offer our programming at no cost to social impact leaders or their organizations.

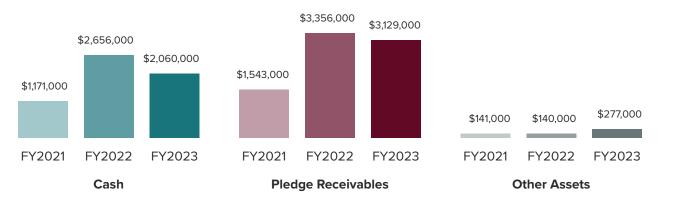
#### **Income by Source**



Total	\$9,778,000
Other	\$0
Tuition	\$182,000
(PPP Loan Forgiveness & ERTC)	
Government	\$201,000
Individuals ●	\$273,000
Foundations	\$4,439,000
Corporate*	\$4,683,000

\* FY23 includes \$2,700,000 of strategic planning services donated in-kind from Bain & Company

#### **Assets by Year-End**



#### **Profit & Loss Statements Over Three Years**

	FY2021	FY2022	FY2023
	(Audited)	(Audited)	(Audited)
Revenue			
Earned Income (tuition, net of scholarships)	\$7,000	\$521,000	\$182,000
Program, Operating & Scholarship Contributions	\$3,371,000	\$4,632,000	\$9,395,000*
Federal Grant	\$322,000	\$322,000	\$201,000
Other Income	\$4,000	\$4,000	-
Total Revenue	\$3,704,000	\$5,479,000	\$9,778,000
Expenses			
Program Costs & Personnel	\$2,599,000	\$4,180,000	\$5,665,000
Special Events & Marketing	\$32,000	\$37,000	\$28,000
Administrative	\$116,000	\$168,000	\$190,000
Professional Services	\$514,000	\$827,000	\$3,693,000*
Occupancy	\$157,000	\$169,000	\$173,000
Total Expenses	\$3,418,000	\$5,381,000	\$9,749,000
Change in Unrestricted Net Assets	\$286,000	\$98,000	\$29,000
Temporarily Restricted Activity			
Temporarily Restricted Income	\$1,808,000	\$6,427,000	\$3,454,000
Net Assets Released	\$2,418,000	\$3,392,000	\$4,330,000
Change in Temporarily Restricted Net Assets	\$610,000	\$3,035,000	\$876,000
Total Change in Net Assets	\$324,000	\$3,133,000	\$847,000

 $^{*}$  FY2023 includes \$2,700,000 of strategic planning services donated in-kind from Bain & Company

2023

# Donors

As we reflect on this past year, we extend our deep gratitude to the funding partners who have made it possible for INP to expand to more geographies, launch new programs, and amplify our impact. Our partners' generosity and commitment enables us to continue to connect, uplift, and inspire leaders nationwide to boldly achieve their missions and drive meaningful social change. The INP programs and participants that you support are building the future we all need. Thank you!

#### \$2,500,000 & above

Ballmer Group\* Barr Foundation\*

#### \$1,000,000 to \$2,499,999

Anonymous\* The Peter and Elizabeth C. Tower Foundation\*

#### \$500,000 to \$999,999

Fidelity Charitable Trustees' Initiative\* Ford Foundation\* The TJX Companies, Inc.\*

#### \$250,000 to \$499,999

Angell Foundation\* **Kraft Family Foundation** and New England Patriots Foundation\* Papitto Opportunity Connection\* **Robert Sterling Clark** Foundation\* Santander Bank, N.A.\*

**Tipping Point Community** The Boston Foundation\*

Wellington Management Foundation\*

#### \$150,000 to \$249,999

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Jane's Trust Foundation\* State Street Foundation The John R. Oishei Foundation\*

\* Indicates a multi-year funding commitment

#### \$100,000 to \$149,999

\$50,000 to \$99,999

The Capacity Lab

Fish Foundation\*

Central New York\*

Accelerator

Bank

Foundation

Foundation

Collaborative

JPMorgan Chase Co.

Cape Cod Foundation

Mark & Etta Rosen The Abbot & Dorothy H. Stevens Foundation\* The Kresge Foundation\* Weingart Foundation\*

Amelia Peabody Foundation

Health Foundation of Western &

Nonprofit Finance Fund and

Newark Nonprofit Capacity

Nonprofit Leadership Fund of the

Arts Foundation of Cape Cod

**Bilezikian Family Foundation** 

Cape Cod Five Cents Savings

Cape and Islands United Way

Edward Bangs Kelley & Elza

Martha's Vineyard Nonprofit

Cape Cod Healthcare

Eastern Bank Charitable

Kelley Foundation

\$25,000 to \$49,999

Cape Cod

EGF Accelerator **Highland Street Foundation** First Niagara Foundation/ **KeyBank Foundation** Leon Lowenstein Foundation

The Cape Cod Foundation

The Cooperative Bank of

The Peter and Elizabeth C.

Tower Foundation

The Yawkey Foundation\*

#### \$10,000 to \$24,999

Anonymous Anne Bauer & The Kenneth Dym Fund **Charlesbank Capital Partners** Barry Dym & Francine Jacobs Eastern Bank Foundation Olivia Engel Life Science Cares Sue & Bernie Pucker

#### \$5,000 to \$9,999

Cambridge Trust Bank Kim and Judy Davis Matthew Epstein & Deborah Hiatt Dr. James Weiss

### "Your leadership journey is yours to create, and INP will help you get there."

Sandy Mui, Everytown for Gun Safety, Community Fellows Program, New York City

#### \$1,000 to \$4,999

Tom & Kathy Bendheim Michael Brown Josh Chalmers Yolanda Coentro & Shaheer Mustafa Cummings Properties, LLC Alyse d'Amico

Marcia Hertz Mary Mustafa Nina Nicolosi David & Kristin Shapiro Michael & Susan Thonis Karyn Wilson & Miles Byrne



Andrew & Cindy Janower Joshua Klevens & Anna Sinaiko

#### \$500 to \$999

Anthony Britt Fitness Together Reading John Burgess and Nancy Adams John Jones Phil Buchanan Scott and Nancy Richmond Steven Cohen and Bruce Withey

# Looking Ahead

It has been a memorable year for INP. With the introduction of new programs, expansion into more geographies, the addition of dynamic leaders to our incredible alumni base, the growth of our team, and the forging of catalytic partnerships, our momentum continues to build.

INP students and the communities they serve continue to confront mounting challenges. We hold steadfast in our belief in the ability of the social impact sector — and the people who power it — to unite and strengthen our communities. We will continue to step up for the sector and its people.

Looking ahead, we're dedicating more resources to bolstering the well-being and resilience of leaders and their organizations. We're investing in our curriculum and faculty training to ensure we continue to equip leaders with the tools essential for success in this new era. And, we're piloting new approaches to program delivery to expand access to INP for leaders across the country, building capacity and community bridges across city and state lines.

We invite you to join us in this exciting next chapter of our journey.

"INP is a vital resource in supporting representative, inclusive, equitable, and effective leadership and organizations, not only in Greater Boston and New England but increasingly on a national level. INP operates with a model for respectful growth and collaborative partnerships that our sector needs, and we are so pleased to support its work."

Kimberly Haskins, Senior Program Officer, Sector Effectiveness, Barr Foundation

#### **Contact Us**

To learn more about how you can support our ambitious plans for 2024 and beyond, contact **Audrey Gillis**, Chief Advancement Officer, at <u>agillis@nonprofitpractice.org</u>.













#### Stay Connected

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- @Institute\_NP